

Results for the Third Quarter of the Fiscal Year Ending May 31, 2015

FY2014 9M (June 1, 2014 - February 28, 2015)

Pasona Group Inc.

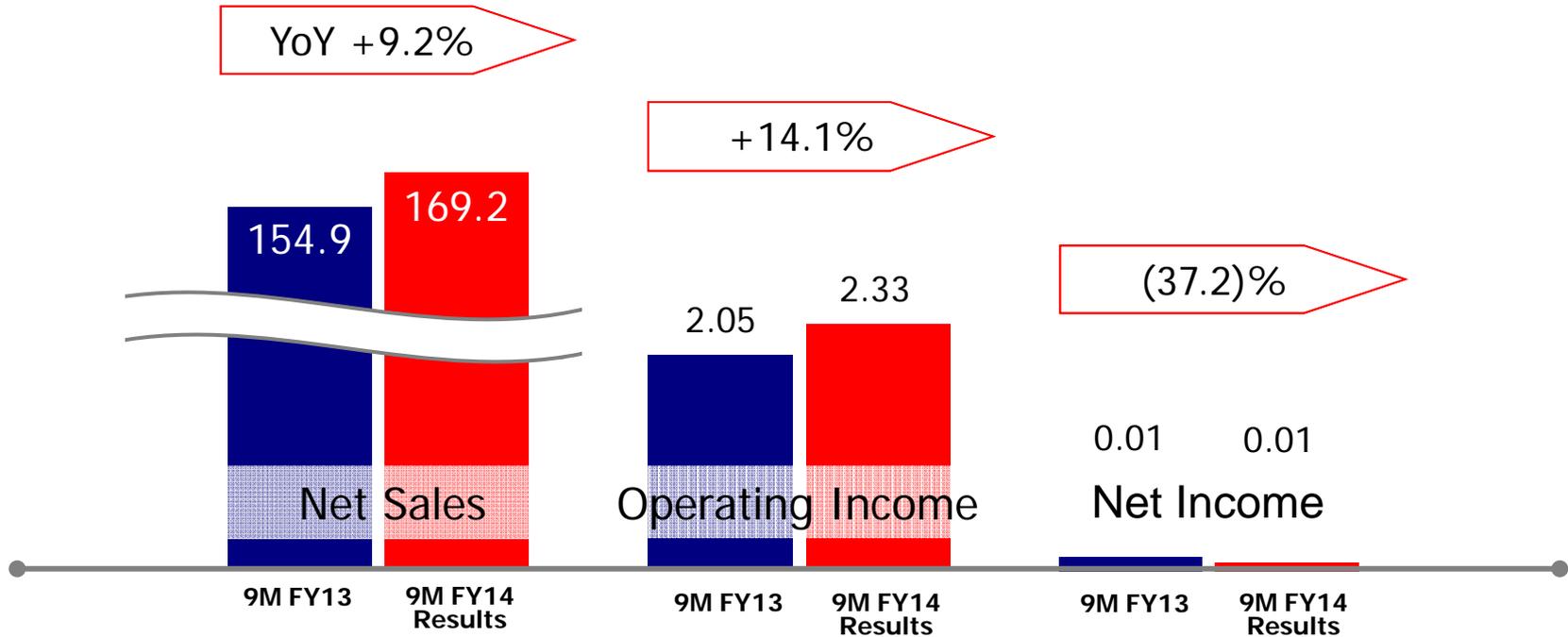
First Section TSE (2168)

April 9, 2015

www.pasonagroup.co.jp/english/

Consolidated Results

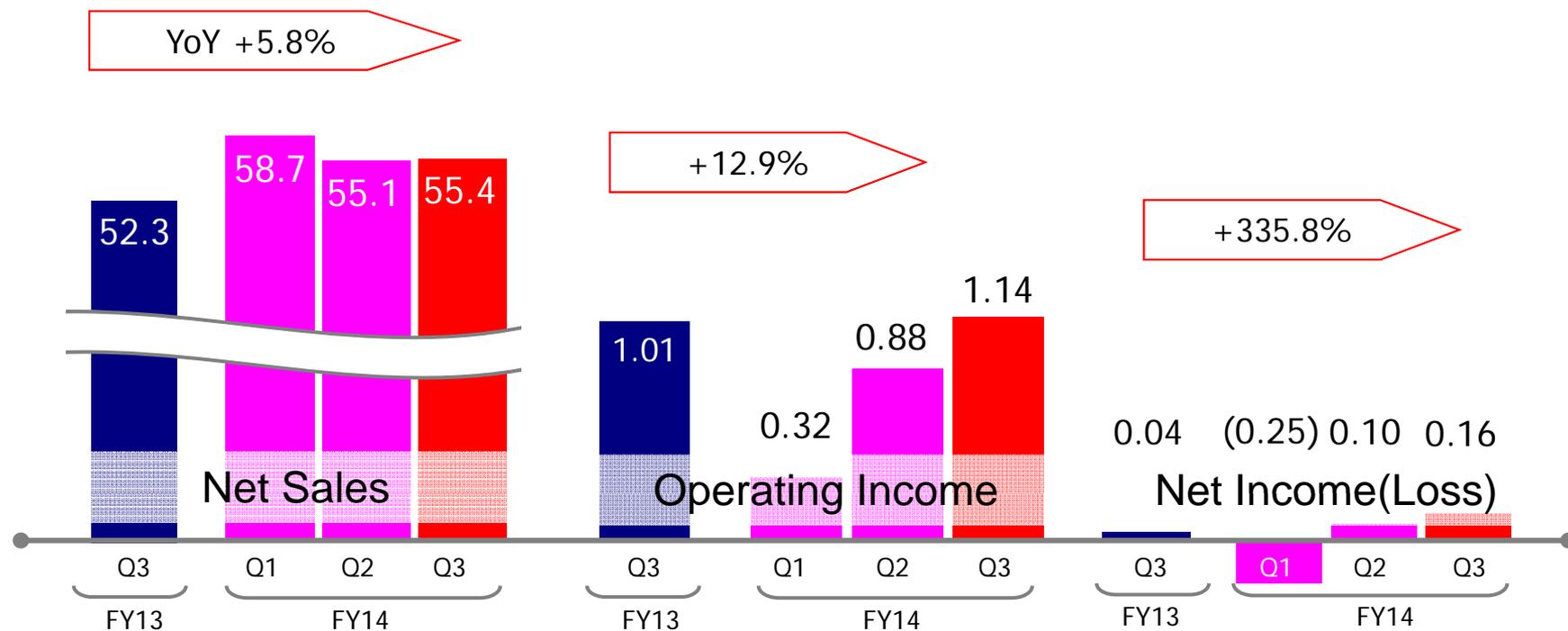
(Billions of yen)



(Millions of yen)	9M FY13	to net sales %	9M FY14	to net sales %	vs FY13 Increase/Decrease	YoY
Net sales	154,939	100.0	169,185	100.0	14,246	9.2%
Cost of sales	125,394	80.9	135,404	80.0	10,009	8.0%
Gross profit	29,544	19.1	33,781	20.0	4,236	14.3%
SG&A expenses	27,497	17.7	31,446	18.6	3,948	14.4%
Operating income	2,046	1.3	2,334	1.4	287	14.1%
Ordinary income	1,957	1.3	2,251	1.3	294	15.0%
Net income	12	0.0	7	0.0	(4)	(37.2)%

Consolidated Results for Three months ended February 28, 2015

(Billions of yen)



(Millions of yen)	Q1 FY13	to net sales %	Q2 FY13	to net sales %	Q3 FY13	to net sales %	Q1 FY14	to net sales %	Q2 FY14	to net sales %	Q3 FY14	to net sales %	vs FY13 Increase/Decrease	YoY
Net sales	51,212	100.0	51,406	100.0	52,319	100.0	58,727	100.0	55,078	100.0	55,379	100.0	3,059	5.8%
Cost of sales	41,179	80.4	42,029	81.8	42,185	80.6	47,277	80.5	44,067	80.0	44,059	79.6	1,873	4.4%
Gross profit	10,032	19.6	9,377	18.2	10,133	19.4	11,450	19.5	11,010	20.0	11,319	20.4	1,185	11.7%
SG&A expenses	9,197	18.0	9,174	17.8	9,125	17.4	11,130	19.0	10,135	18.4	10,180	18.4	1,055	11.6%
Operating income	834	1.6	203	0.4	1,008	1.9	320	0.5	875	1.6	1,139	2.1	130	12.9%
Ordinary income	798	1.6	163	0.3	995	1.9	286	0.5	832	1.5	1,132	2.0	137	13.8%
Net income(loss)	103	0.2	(128)	-	37	0.1	(253)	-	97	0.2	163	0.3	125	335.8%

Consolidated Results by Segment

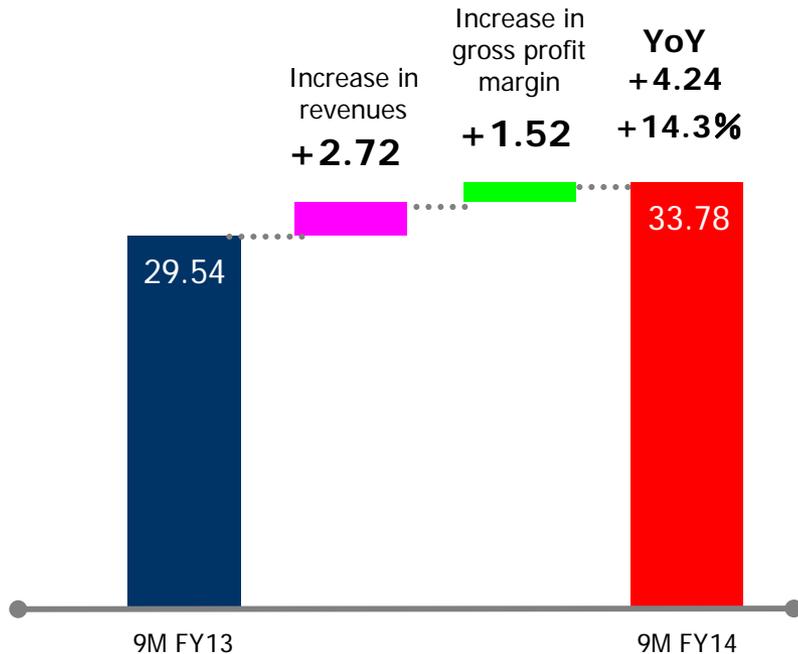
(Millions of yen)

	Segment	Net sales				Operating income (loss)				Operating income margin		
		9M FY13	9M FY14	Increase/ Decrease	YoY	9M FY13	9M FY14	Increase/ Decrease	YoY	9M FY13	9M FY14	Increase/ Decrease
1	Expert Services	92,561	99,719	7,157	7.7%	1,935	2,965	1,030	53.2%	1.5%	2.1%	0.6pt
2	Insourcing	29,537	33,490	3,952	13.4%							
3	HR Consulting, others	3,291	4,118	827	25.1%							
4	Place & Search	2,369	3,739	1,370	57.9%							
5	Global Sourcing	2,734	3,483	748	27.4%							
Subtotal		130,494	144,551	14,056	10.8%	834	172	(662)	(79.4)%	10.4%	2.7%	(7.7)pt
6	Outplacement	8,013	6,439	(1,574)	(19.6)%	2,044	2,235	191	9.3%	13.9%	14.4%	0.5pt
7	Outsourcing	14,719	15,500	781	5.3%	58	(46)	(104)	-	1.5%	-	-
8	Life Solutions Public Solutions Shared	3,979	4,147	167	4.2%	(2,826)	(2,992)	(165)	-	-	-	-
9	Eliminations and Corporate	(2,267)	(1,453)	813	-							
10	Total	154,939	169,185	14,246	9.2%	2,046	2,334	287	14.1%	1.3%	1.4%	0.1pt

Gross Profit, SG&A Expenses

Gross Profit

(Billions of yen)



(Billions of yen)

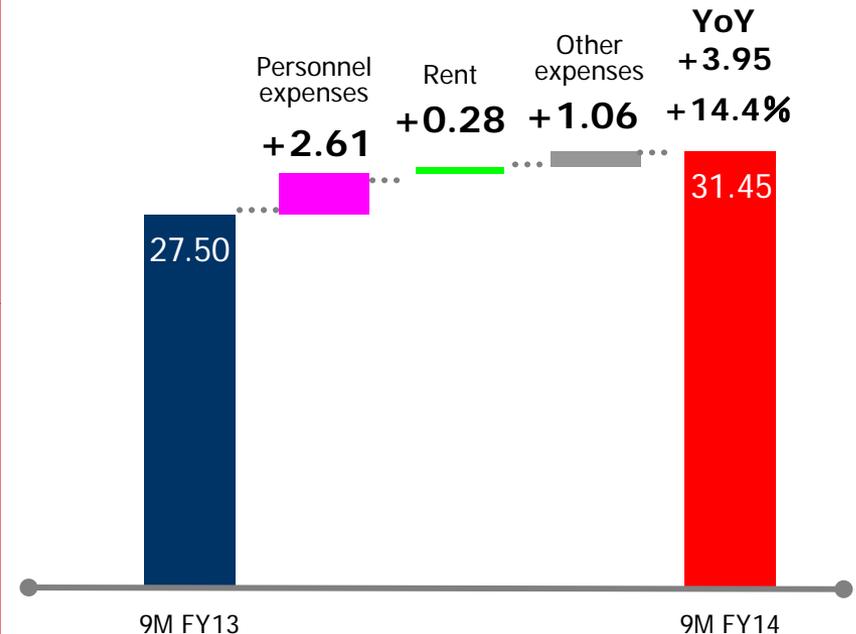
	9M FY13	9M FY14	Increase/Decrease
Gross profit	29.54	33.78	+4.24
Gross profit margin	19.1%	20.0%	+0.9pt

(Reference)

	FY08	FY09	FY10	FY11	FY12	FY13	9M FY14
Gross profit margin	19.9%	20.0%	18.8%	18.6%	19.3%	19.3%	20.0%

SG&A Expenses

(Billions of yen)



(Billions of yen)

	9M FY13	9M FY14	Increase/Decrease
Personnel	16.01	18.62	+2.61
Advertisement and recruitment	0.78	0.98	+0.20
IT	1.41	1.68	+0.27
Rent	2.76	3.03	+0.28
Others	6.54	7.13	+0.59
Total	27.50	31.45	+3.95
SG&A expense ratio	17.7%	18.6%	+0.9pt

(Reference)

	FY08	FY09	FY10	FY11	FY12	FY13	9M FY14
SG&A expense ratio	18.6%	18.0%	17.4%	17.5%	17.8%	17.7%	18.6%

Non-operating/Extraordinary income (loss), Others

(Millions of yen)

	9M FY13	9M FY14	Increase/ Decrease	YoY
Operating income	2,046	2,334	287	14.1%
Non-operating income	188	210	21	11.5%
Non-operating expenses	277	293	15	5.6%
Ordinary income	1,957	2,251	294	15.0%
Extraordinary income	0	91	90	-
Extraordinary loss	48	116	67	137.3%
Income before income taxes	1,908	2,226	317	16.7%
Income taxes—current	1,100	1,311	210	19.2%
Income taxes—deferred	203	194	(9)	(4.6)%
Minority interests in income	592	713	120	20.4%
Net income (loss)	12	7	(4)	(37.2)%

Balance sheet

(Billions of yen)

Item of Increase/Decrease	May 31, 2014	Feb 28, 2015	Increase/ Decrease
Assets	75.6	76.6	1.0
Current assets	48.5	49.3	0.7
Cash and deposits	18.2	14.9	(3.3)
Notes and accounts receivable – trade	24.7	27.8	3.2
Other	5.7	6.6	0.8
Noncurrent assets	27.1	27.3	0.3
Property, plant and equipment	8.3	8.3	(0.0)
Intangible assets	9.4	9.0	(0.4)
Investments and other assets	9.4	10.0	0.7
Liabilities	48.4	49.3	0.8
Current liabilities	37.0	38.6	1.6
Accounts payable	2.5	1.6	(0.9)
Short-term loans payable	5.3	4.8	(0.5)
Other	12.8	17.1	4.3
Noncurrent liabilities	11.5	10.7	(0.8)
Long-term loans payable	6.5	6.0	(0.5)
Net assets	27.2	27.3	0.2
Shareholders' equity	20.6	20.4	(0.3)
Capital surplus	6.1	6.1	0.0
Retained earnings	13.4	13.2	(0.2)
Treasury stock	(3.8)	(3.9)	(0.1)
Accumulated other comprehensive income	0.5	0.5	0.1
Minority interests	6.1	6.4	0.4
Equity stock ratio	27.9%	27.3%	(0.6)pt

Item of Increase/Decrease

【 Cash and deposits 】

Decreased due to tax and repayments of loans payable

【 Other 】

Increased in prepaid expenses

【 Investments and other assets 】

Increased in investment securities

【 Long and short-term loans payable 】

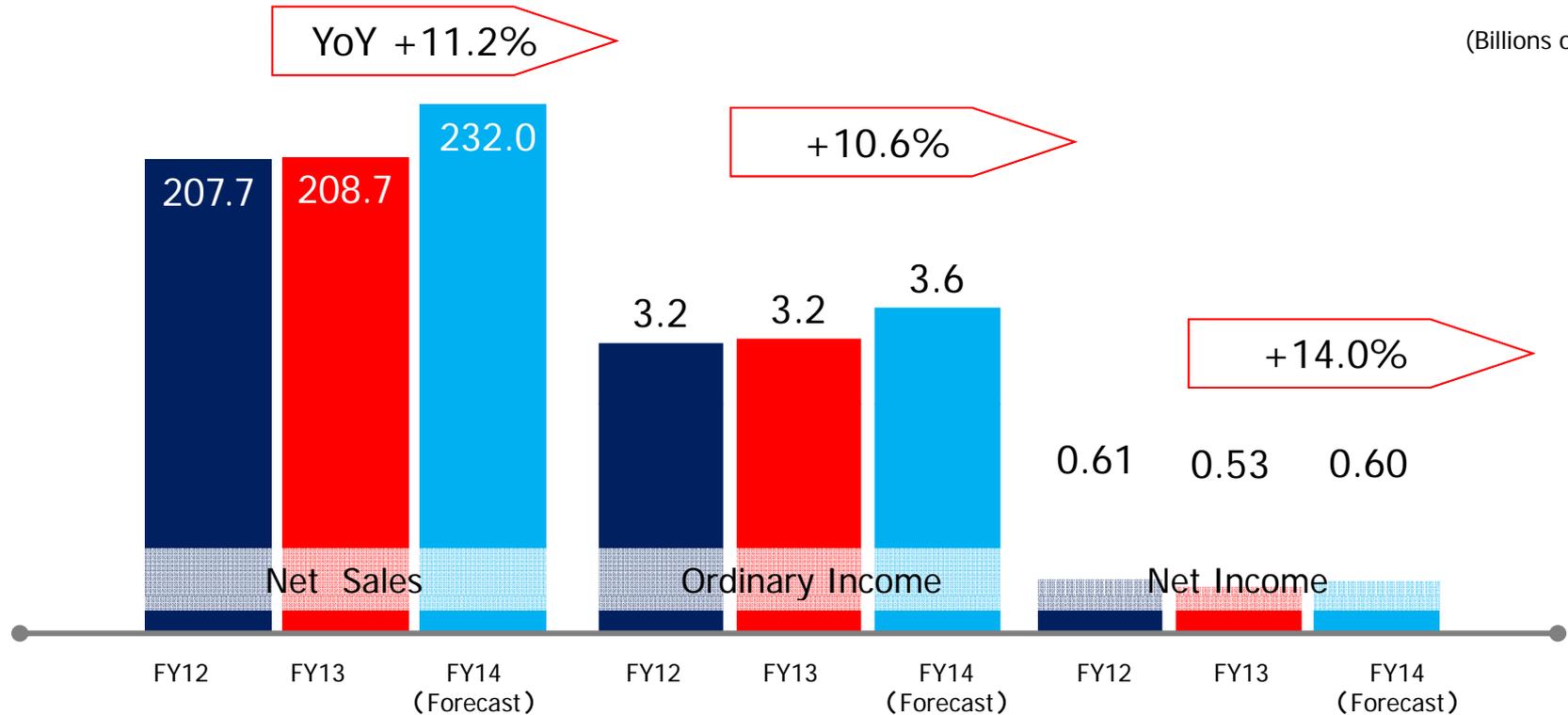
Increased in unearned revenue and deposits received

【 Retained earnings 】

Cash dividends paid

FY2014 Consolidated Forecasts

(Billions of yen)



(Millions of yen)	FY12	to net sales %	FY13	to net sales %	FY14 Forecast	to net sales %	vs FY13 Increase/Decrease	YoY
Net sales	207,685	100.0	208,660	100.0	232,000	100.0	23,339	11.2%
Cost of sales	167,609	80.7	168,420	80.7	186,200	80.3	17,779	10.6%
Gross profit	40,075	19.3	40,239	19.3	45,800	19.7	5,560	13.8%
SG&A expenses	36,898	17.8	37,029	17.7	42,250	18.2	5,220	14.1%
Operating income	3,176	1.5	3,210	1.5	3,550	1.5	339	10.6%
Ordinary income	3,187	1.5	3,135	1.5	3,550	1.5	414	13.2%
Net income	610	0.3	526	0.3	600	0.3	73	14.0%

FY2014 Consolidated Forecasts by Segment

(Millions of yen)

Segment	Sales				Operating income (loss)			
	FY13	FY14 Forecast	VS FY13 Increase/Decrease	YoY	FY13	FY14 Forecast	VS FY13 Increase/Decrease	YoY
Expert Services	124,280	138,650	14,369	11.6%	2,872	3,610	737	25.7%
Insourcing	39,527	42,880	3,352	8.5%				
HR Consulting, others	4,663	5,050	386	8.3%				
Place & Search	3,430	4,720	1,289	37.6%				
Global Sourcing	3,668	4,560	891	24.3%				
Subtotal	175,569	195,860	20,290	11.6%				
Outplacement	10,350	8,770	(1,580)	(15.3)%	993	300	(693)	(69.8)%
Outsourcing	20,356	23,500	3,143	15.4%	3,074	3,540	465	15.1%
Life Solutions Public Solutions Shared	5,401	5,690	288	5.3%	17	(90)	(107)	-
Eliminations and Corporate	(3,017)	(1,820)	1,197	-	(3,748)	(3,810)	(61)	-
Consolidated	208,660	232,000	23,339	11.2%	3,210	3,550	339	10.6%

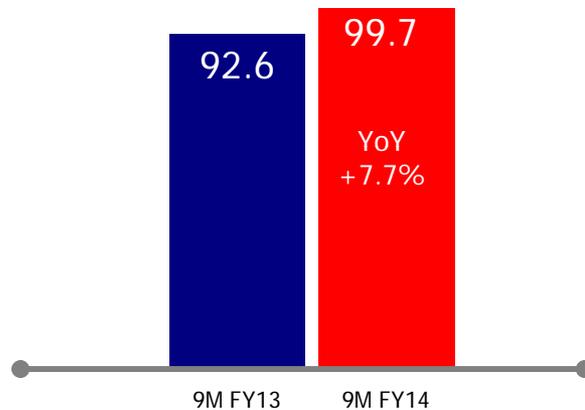
Segment information

Expert Services (Temporary staffing)

Net Sales

※ Segment figures include intersegment sales

(Billions of yen)



Business Conditions

9M result

- Strengthening specialist human resources by collaboration with external partners and training-style temporary staffing
- Growth in Technical fields, including accounting, trading and finance, and sales also increased due in part to the contribution of PASONA MEDICAL INC.

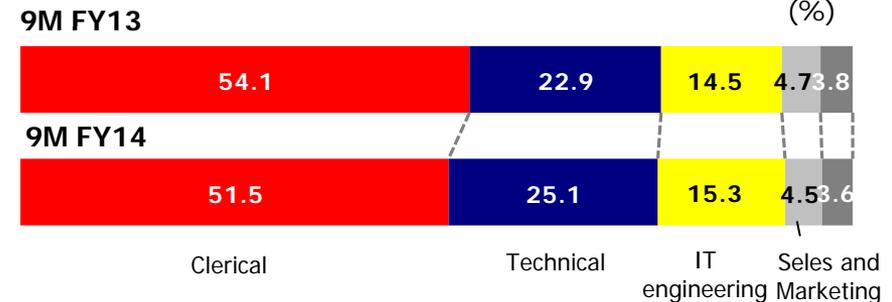
Sales by Staffing Type

※ Figures exclude intersegment sales

(Millions of yen)

	9M FY13	9M FY14	YoY
Clerical	49,920	51,265	2.7%
Technical	21,171	24,984	18.0%
IT engineering	13,418	15,176	13.1%
Sales and Marketing	4,339	4,496	3.6%
Other Expert Services	3,509	3,580	2.0%
Total	92,359	99,503	7.7%

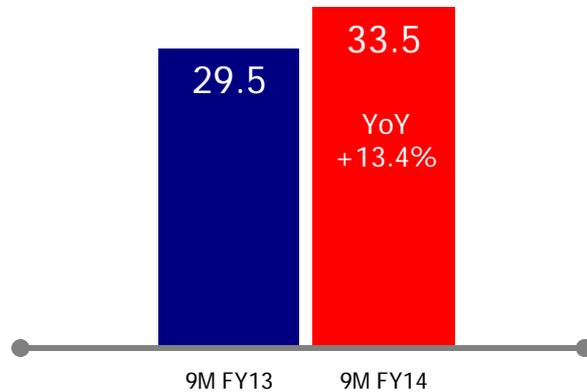
Sales Composition



In sourcing (Contracting)

Net Sales

(Billions of yen)

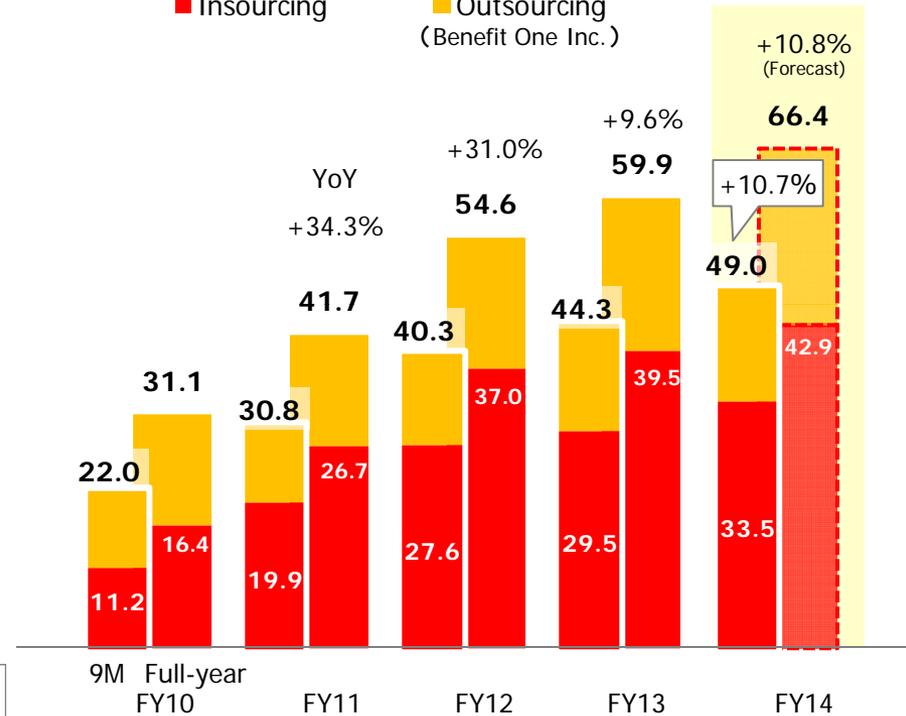


BPO Sales

(Billions of yen)

■ In sourcing

■ Outsourcing
(Benefit One Inc.)



Business Conditions

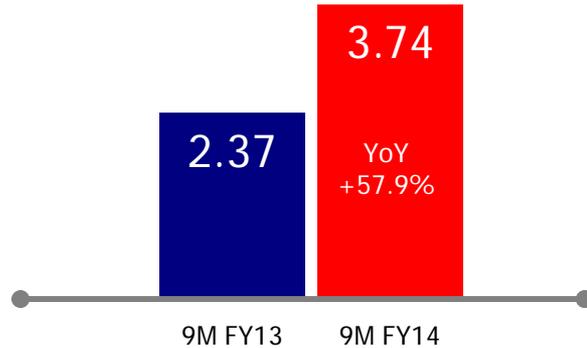
● 9M result

- Lateral business expansion in the private sector and increase in new clients
- In the public sector, there were increases in sales due to support for women's return to work ("on-ramping"), due to support for expansion into overseas markets, and owing to a rise in public affairs work

Place & Search (Placement / Recruiting)

Net Sales

(Billions of yen)



Business Conditions

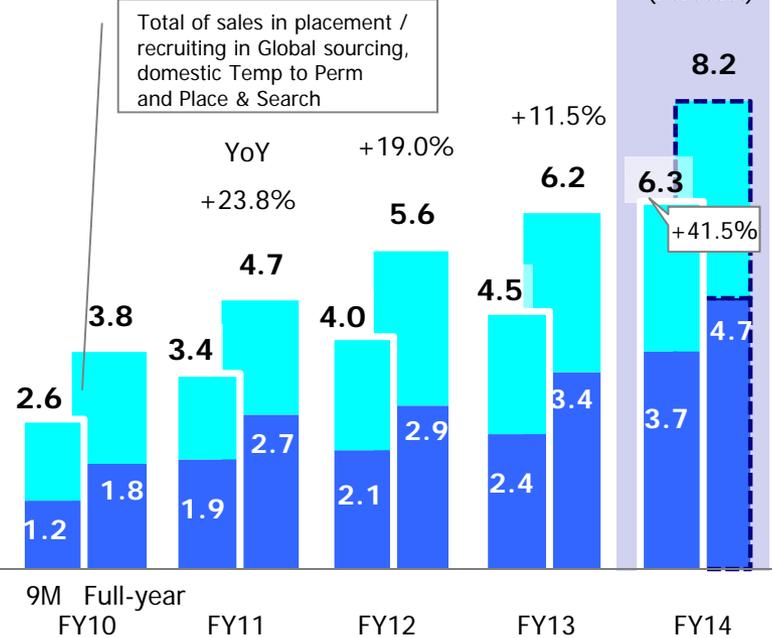
● 9M result

- Continuation of brisk demand for workers due to improvement in the economy
- Increase in contracts for personnel not only in their 20s and 30s, but also in their 40s and 50s as well as an increase in contracts for female personnel due to formation of a team to support women changing their jobs and other factors

Placement and Recruiting Sales

(Billions of yen)

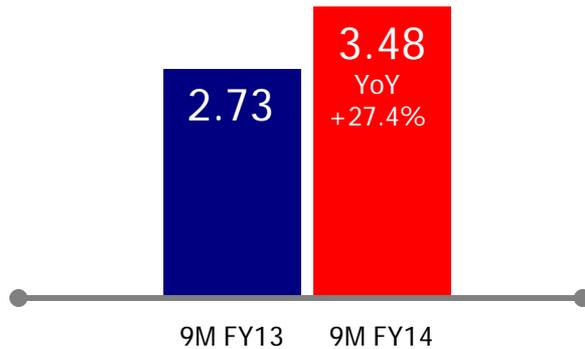
■ Place & Search



Global Sourcing (Overseas)

Net Sales

(Billions of yen)



Business Conditions

● 9M result

- Increases in sales in all categories due to progress toward improvements in systems and expansion in services
- Rise in number of contracts for placement and recruiting, even at newly opened overseas offices. Contribution of increased unit prices and new services, including consulting to Japanese companies for setting up overseas subsidiaries

Sales by Business Segment

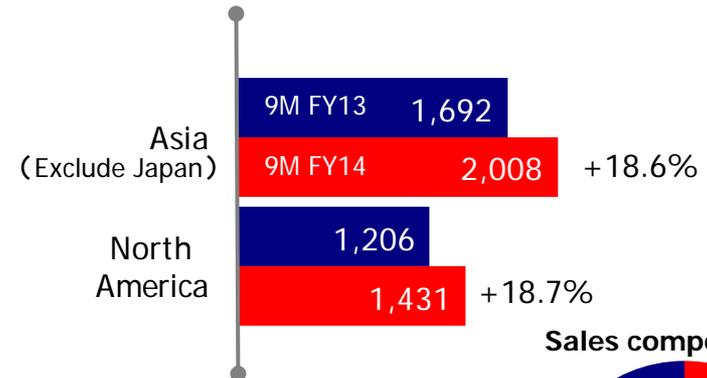
(Millions of yen)

	9M FY13	9M FY14	YoY
Temporary Staffing	1,009	1,267	25.6%
Placement / Recruiting	1,074	1,258	17.2%
Contracting (Payroll, others)	599	670	11.8%
Others	51	286	455.2%
Total	2,734	3,483	27.4%

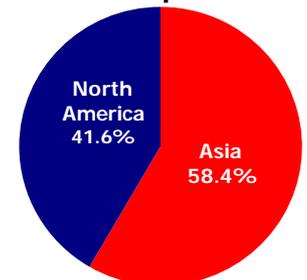
These figures include the effects of shifting Pasona Education from the Life Solutions segment to the Global Sourcing (Overseas) segment from the beginning of the period

Sales by Region

(Millions of yen)



Sales composition



Outplacement

Net Sales

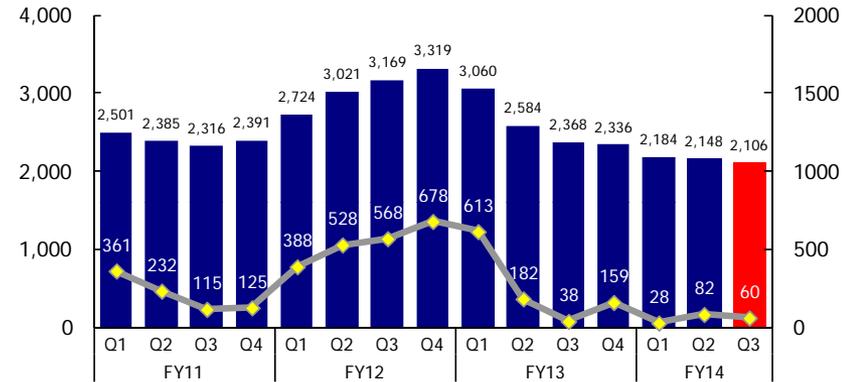
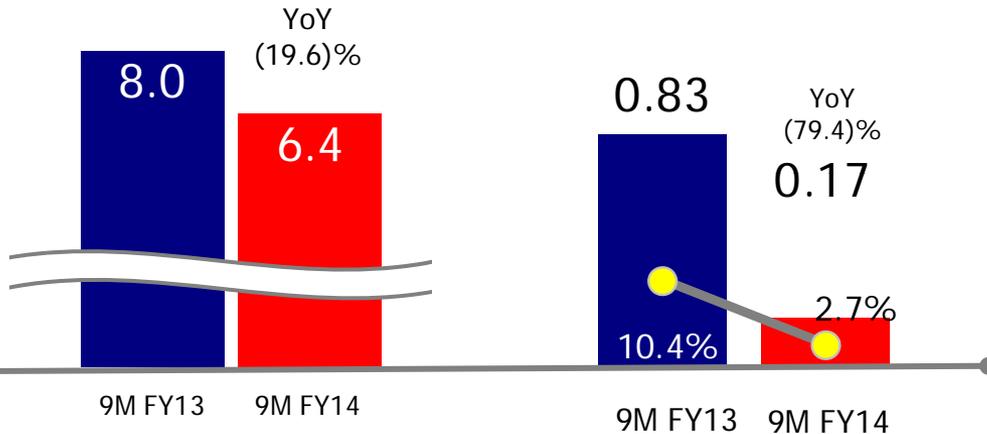
Along with the quicker and definitive turnaround in the placement of service users, the proportional allocation of sales under contracts without definite ending dates shortened from 10 months to 9 months

Operating Income, Operating Income Margin

(Billions of yen)

Quarterly Sales and Operating Income

(millions of yen)



Business Conditions

● 9M result

- Decline in the level of orders along with the improvement in the economy
- Increased quicker and definitive turnaround in the placement of service users due to focusing on development of new job offers and career counseling

Companies Announcing Employment Adjustments

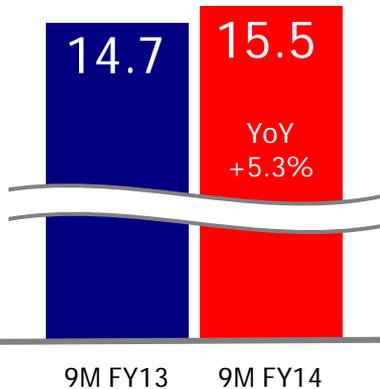
(Companies)



Pasana survey based on IR disclosure and newspaper articles.

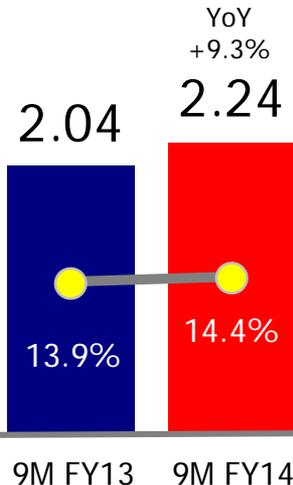
Outsourcing (Benefit One Inc.)

Net Sales



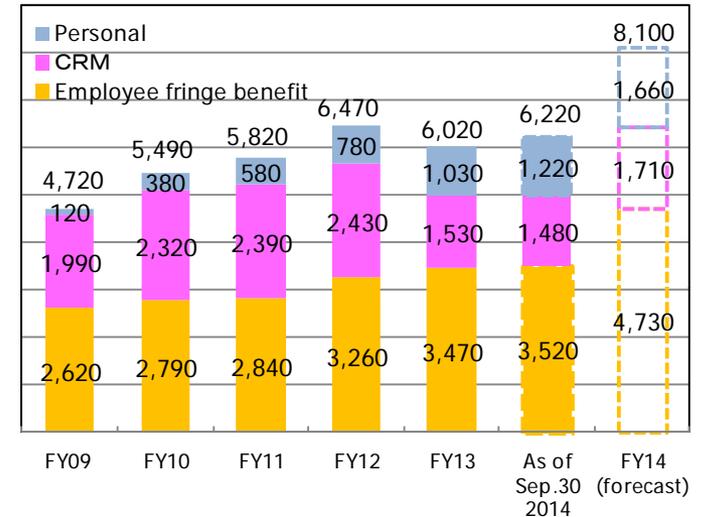
Operating Income, Operating Income Margin

(Billions of yen)



Benefit One Membership

(Thousands people)

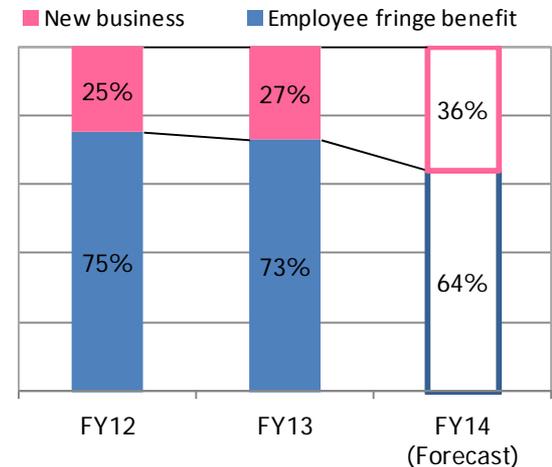


Business Conditions

9M result

- Business diversification initiatives and active promotion of overseas expansion
- Continued firmness in the number of members in all businesses, including the employee fringe benefit businesses

Diversification of Income

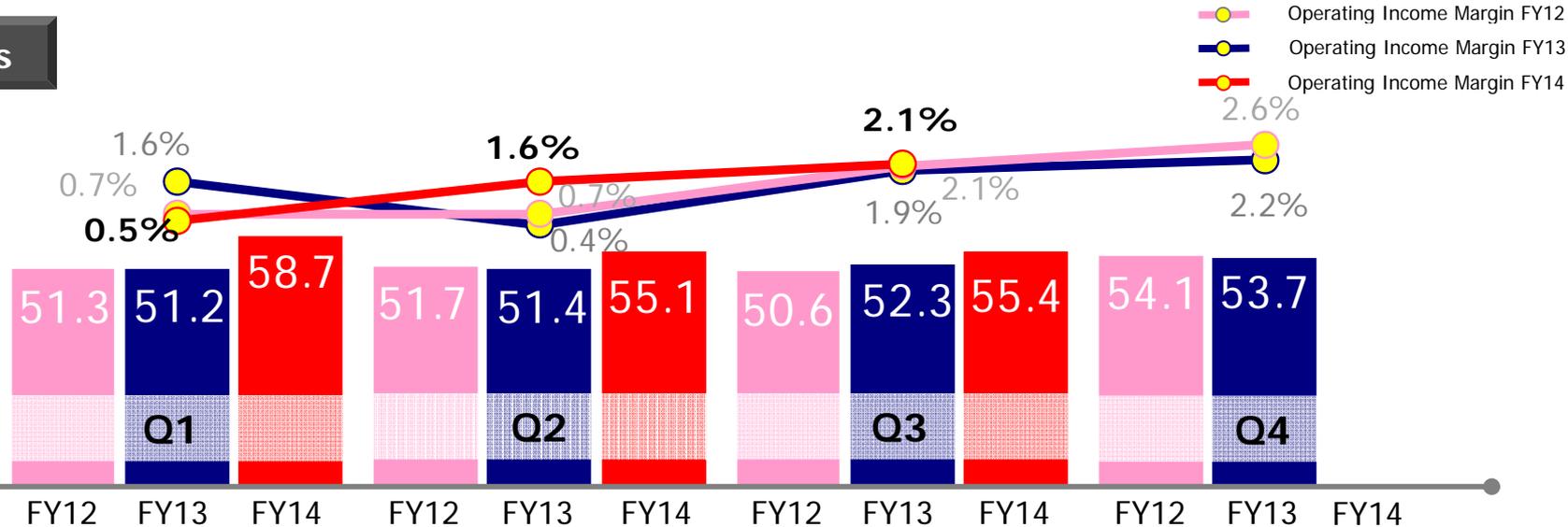


Reference

Quarterly Earnings Trends

Net Sales

(Billions of yen)



(Millions of yen)

	Q1 (June to August)					Q2 (September to November)					Q3 (December to February)					Q4 (March to May)		
	FY12	FY13	YoY	FY14	YoY	FY12	FY13	YoY	FY14	YoY	FY12	FY13	YoY	FY14	YoY	FY12	FY13	YoY
	Net sales	51,270	51,212	(0.1)%	58,727	+14.7%	51,705	51,406	(0.6)%	55,078	+7.1%	50,585	52,319	+3.4%	55,379	+5.8%	54,123	53,721
Gross profit	9,517	10,032	+5.4%	11,450	+14.1%	9,553	9,377	(1.8)%	11,010	+17.4%	10,022	10,133	+1.1%	11,319	+11.7%	10,982	10,695	(2.6)%
SG&A expenses	9,181	9,197	+0.2%	11,130	+21.0%	9,174	9,174	+0.0%	10,135	+10.5%	8,984	9,125	+1.6%	10,180	+11.6%	9,557	9,531	(0.3)%
Operating income	335	834	+149.0%	320	(61.6)%	379	203	(46.4)%	875	+330.5%	1,037	1,008	(2.8)%	1,139	+12.9%	1,424	1,163	(18.3)%
Ordinary income	330	798	+141.5%	286	(64.2)%	362	163	(54.9)%	832	+410.3%	1,010	995	(1.5)%	1,132	+13.8%	1,483	1,178	(20.5)%
Net income (loss)	(193)	103	-	(253)	-	(260)	(128)	-	97	-	160	37	(76.7)%	163	+335.8%	904	513	(43.2)%
Gross profit margin	18.6%	19.6%	+1.0pt	19.5%	(0.1)pt	18.5%	18.2%	(0.3)pt	20.0%	+1.8pt	19.8%	19.4%	(0.4)pt	20.4%	+1.0pt	20.3%	19.9%	(0.4)pt
SG&A expense ratio	17.9%	18.0%	+0.1pt	19.0%	+1.0pt	17.7%	17.8%	+0.1pt	18.4%	+0.6pt	17.8%	17.4%	(0.4)pt	18.4%	+1.0pt	17.7%	17.7%	+0.0pt
Operating income margin	0.7%	1.6%	+0.9pt	0.5%	(1.1)pt	0.7%	0.4%	(0.3)pt	1.6%	+1.2pt	2.1%	1.9%	(0.2)pt	2.1%	+0.2pt	2.6%	2.2%	(0.4)pt
Ordinary income margin	0.6%	1.6%	+1.0pt	0.5%	(1.1)pt	0.7%	0.3%	(0.4)pt	1.5%	+1.2pt	2.0%	1.9%	(0.1)pt	2.0%	+0.1pt	2.7%	2.2%	(0.5)pt
Net income margin	-	0.2%	-	-	-	-	-	-	0.2%	-	0.3%	0.1%	(0.2)pt	0.3%	+0.2pt	1.7%	1.0%	(0.7)pt

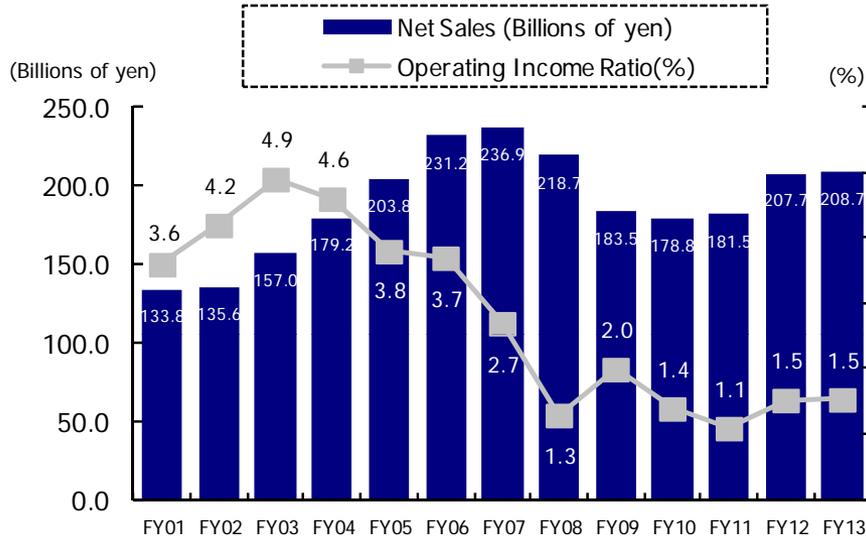
Quarterly Earnings Trends by Segment

(Millions of yen)

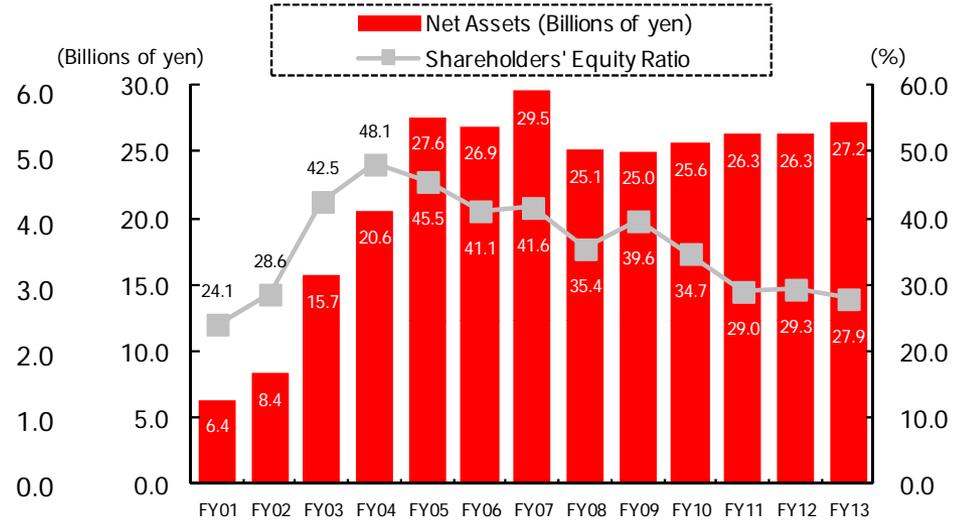
		Sales								Operating income							
	Segment	Q1 FY13	Q2 FY13	Q3 FY13	Q4 FY13	Q1 FY14	Q2 FY14	Q3 FY14	YoY	Q1 FY13	Q2 FY13	Q3 FY13	Q4 FY13	Q1 FY14	Q2 FY14	Q3 FY14	YoY
1	Expert Services	31,169	31,029	30,362	31,718	35,211	32,486	32,022	5.5%	653	519	761	937	779	1,179	1,006	32.1%
2	Insourcing	9,327	9,640	10,570	9,989	11,372	10,990	11,127	5.3%								
3	HR Consulting, others	1,013	1,022	1,254	1,371	1,356	1,335	1,426	13.7%								
4	Place & Search	762	796	810	1,061	1,201	1,264	1,274	57.3%								
5	Global Sourcing	866	853	1,014	933	1,088	1,149	1,245	22.7%								
Subtotal		43,140	43,342	44,012	45,075	50,230	47,225	47,095	7.0%								
6	Outplacement	3,060	2,584	2,368	2,336	2,184	2,148	2,106	(11.1)%	613	182	38	159	28	82	60	57.7%
7	Outsourcing	4,552	4,883	5,282	5,637	4,852	5,083	5,565	5.4%	530	435	1,079	1,030	572	615	1,047	(2.9)%
8	Life Solutions Public Solutions Shared	1,194	1,353	1,431	1,422	1,926	1,119	1,101	(23.1)%	(19)	27	50	(41)	(58)	24	(11)	-
9	Eliminations and Corporate	(735)	(756)	(775)	(749)	(465)	(499)	(489)	-	(944)	(961)	(921)	(921)	(1,001)	(1,027)	(963)	-
10	Total	51,212	51,406	52,319	53,721	58,727	55,078	55,379	5.8%	834	203	1,008	1,163	320	875	1,139	12.9%

Full-Year Key Indicators

Net Sales and Operating Income Ratio



Net Assets and Shareholders' Equity Ratio



Results

Key Indicators	'02/05	'03/05	'04/05	'05/05	'06/05	'07/05	'08/05	'09/05	'10/05	'11/05	'12/05	'13/05	'14/05
Net Sales	133,822	135,625	156,979	179,156	203,815	231,231	236,945	218,699	183,515	178,806	181,498	207,685	208,660
Gross Profit Margin	18.2%	19.7%	20.9%	20.8%	20.2%	20.3%	20.8%	19.9%	20.0%	18.8%	18.6%	19.3%	19.3%
SG&A Expenses	19,557	21,058	25,104	28,992	33,491	38,542	42,925	40,735	33,070	31,125	31,840	36,898	37,029
SG&A Expense Ratio	14.6%	15.5%	16.0%	16.2%	16.4%	16.6%	18.1%	18.6%	18.0%	17.4%	17.5%	17.8%	17.7%
Operating Income	4,786	5,687	7,648	8,238	7,745	8,507	6,444	2,850	3,660	2,432	1,964	3,176	3,210
Operating Income Ratio	3.6%	4.2%	4.9%	4.6%	3.8%	3.7%	2.7%	1.3%	2.0%	1.4%	1.1%	1.5%	1.5%
Ordinary Income	4,222	5,373	7,329	8,289	7,844	8,807	6,637	3,361	4,044	2,571	2,091	3,187	3,135
Ordinary Income Ratio	3.2%	4.0%	4.7%	4.6%	3.8%	3.8%	2.8%	1.5%	2.2%	1.4%	1.2%	1.5%	1.5%
Net Income	1,974	2,027	3,647	4,363	3,588	4,198	2,962	312	204	412	29	610	526
Net Income Ratio	1.5%	1.5%	2.3%	2.4%	1.8%	1.8%	1.3%	0.1%	0.1%	0.2%	0.0%	0.3%	0.3%
Total Assets	26,526	29,425	37,004	42,884	51,931	54,425	58,513	55,468	52,269	60,564	70,889	71,276	75,615
Net Assets *1	6,388	8,418	15,732	20,644	27,634	26,904	29,468	25,148	24,979	25,642	26,295	26,253	27,181
Shareholders' Equity Ratio *2	24.1%	28.6%	42.5%	48.1%	45.5%	41.1%	41.6%	35.4%	39.6%	34.7%	29.0%	29.3%	27.9%
Current Ratio	121.6%	122.3%	160.2%	182.8%	170.8%	152.1%	154.2%	129.6%	163.3%	175.2%	154.7%	141.8%	131.3%
Number of Employees (exclude contract workers)	1,537	1,687	1,979	2,204	2,608	3,126	3,647	3,671	3,643	3,956	4,452	4,778	5,022

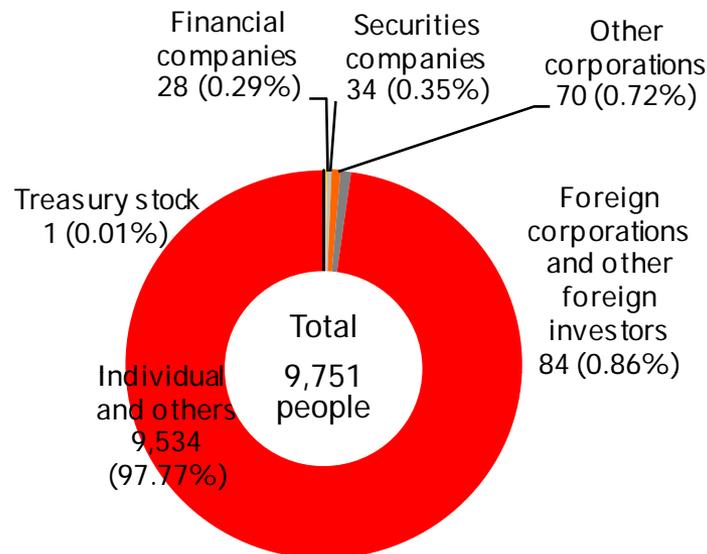
Notes: 1. Presentation of shareholders' equity amended to a net assets basis in line with changes to accounting standards and policies. Minority interests included in presentation of net assets since the fiscal year ended May 31, 2006.

2. Despite changes in calculation methods for net assets following the introduction of changes to accounting standards and policies, the shareholders' equity ratio since the fiscal year ended May 31, 2006 is calculated utilizing an amount equivalent to net assets applicable to common shares.

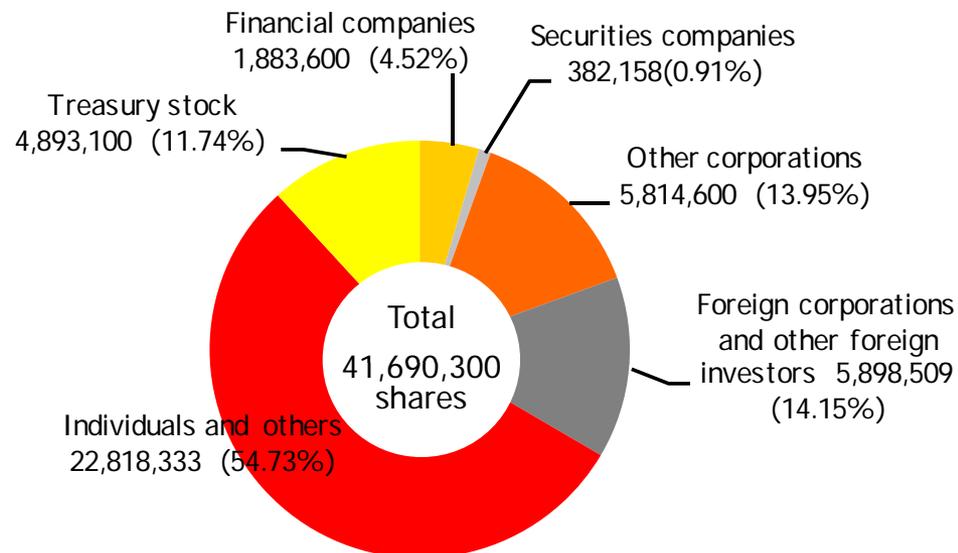
3. The data for the periods up to and including the fiscal year ended May 31, 2007 are consolidated data for Pasona Inc. The data for the periods commencing the fiscal year ended May 31, 2008 and beyond are consolidated data for Pasona Group Inc.

Stock Information (As of November 30, 2014)

Breakdown of Shareholders by Type



Breakdown of Shareholders by Number of Share Held



Principal Shareholders

	No. of Shares Held	%
Yasuyuki Nambu	14,763,200	35.41%
Pasona Group Inc.	4,893,100	11.74%
Nambu Enterprise Inc.	3,737,800	8.97%
BNY GCM Client Account JPRD AC ISG (FE-AC)	1,493,342	3.58%
Credit Suisse AG Hong Kong Trust A/C Client	1,227,000	2.94%
Sanrio Company, Ltd.	1,155,500	2.77%
Goldman Sachs International	922,122	2.21%
Pasona Group Employees' Shareholding Association	692,400	1.66%
The Bank of New York-JASDEC Treaty Account	531,800	1.28%
Northern Trust Co. (AVFC) Re 15PCT Treaty Account	462,400	1.11%

1. The Company's treasury stock (4,893,100 shares, 11.74% of total issued shares) ranked second. In accordance with Article 308.2 of the Corporations Law, there are no voting rights attached to treasury stock.
2. The Company conducted a 1:100 stock split on common stock with an effective date of December 1, 2013, at the same time, adopted a unit share system that set unit share at 100 shares.

Group Companies (by segment)

Expert Services

Insourcing

HR Consulting, Education and Training, Others

Pasona Inc.	Pasona Language Inc.
Pasona Tech, Inc.	KIS Co.,Ltd.
Pasona Okayama Inc.	CAPLAN Corporation
Pasona Logicom Inc.	Yaskawa Business Staff Corporation
Pasona Marketing Inc.	Bewith, Inc.
Pasona Agri-Partners Inc.	Asahi Beer Communications Co, Ltd.
ECOLOVE Inc.	Pasona Medical Inc.
Nihon Employment Creation Organization Inc.	
Pasona Tech Systems Inc.	e-Staffing Co., Ltd.*
Pasona Tquila Inc.*	

Place & Search

Pasona Inc.	Pasona Fortune Inc.
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Global Sourcing

Pasona N A, Inc.	PASONA CANADA, INC.
Pasona Taiwan Co., Ltd.	Pasona Singapore Pte. Ltd.
PASONA ASIA CO., LIMITED	PT Pasona HR Indonesia
Pasona Korea Co., Ltd.	Pasona Education Co. Limited
TEAM PASONA INDIA COMPANY LIMITED	
MGR Search and Selection CO., Ltd.	
Pasona Human Resources (Shanghai) Co., Ltd.	
Pasona HR Consulting Recruitment (Thailand) Co., Ltd.	
Pasona Tech Vietnam Co., Ltd	Other 2 companies

Outplacement

Pasona Inc.

Outsourcing

Benefit One Inc.	
Benefit one Health care Inc.	
Benefit One Solutions Inc.	
Benefit One Asia Pte. Ltd.	
Benefit One Shanghai Inc.	
Benefit One USA, Inc.	
Chunghwa Benefit One Co., Ltd.*	
National Examination Center Inc.*	Other 1 company *

Life Solutions

Pasona Foster Inc.
Pasona Life Care Inc.

Public Solutions

Pasona Heartful Inc.
Pasona Furusato Incubation Inc.
Tango Kingdom Inc.

● Consolidated subsidiaries 43, Equity-method affiliates 5*

Tokyo Stock Exchange, 1st Section 2168

Corporate Name	Pasona Group Inc.	
Headquarters	Shin Marunouchi Bldg. 1-5-1, Marunouchi, Chiyoda-ku, Tokyo 100-6514	<u>Comprehensive Group office</u> Otemachi 2-6-4 Chiyoda-ku, Tokyo 100-8228 Phone 03-6734-0200
Established	December 3, 2007 (Founding February 1976)	
Paid-in Capital	5,000 million yen	
Representative	Yasuyuki Nambu	
Business Activities	Expert Services (Temporary staffing), Insourcing (Contracting), HR Consulting, education and training, others Place & Search (Placement/Recruiting) Global Sourcing (Overseas) Outplacement Outsourcing Life Solutions, Public Solutions, Shared	
Number of Employees	6,316 (Consolidated, including contract workers) (As of May 31, 2014)	
Group Companies	Subsidiaries 43, Affiliates 5	
URL	www.pasonagroup.co.jp/english/	